

Federally Administered Tribal Areas (FATA) Governance and Policy Program (P156412)

SOUTH ASIA | Pakistan | Governance Global Practice |
 Recipient Executed Activities | Investment Project Financing | FY 2017 | Seq No: 5 | ARCHIVED on 18-Sep-2019 | ISR37547 |

Implementing Agencies: Islamic Republic of Pakistan, Planning and Development Department, Government of Khyber-Pakhtunkhwa

Key Dates

Key Project Dates

Bank Approval Date: 02-Dec-2016	Effectiveness Date: 23-Feb-2017
Planned Mid Term Review Date: --	Actual Mid-Term Review Date:
Original Closing Date: 30-Jun-2020	Revised Closing Date: 30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to increase transparency and effectiveness in public resource management and strengthen accountability of public service delivery in the agriculture sector of FATA.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The Project Development Objective (PDO) is to strengthen the capacity of staff in the Merged Areas to manage public resources, and improved accountability in the delivery of public services.

Components

Name

Strengthening Capacity for Management of Public Resources:(Cost \$2.05 M)
 Improving accountability for public investment management and service delivery:(Cost \$1.91 M)
 Ensuring effective support for the coordination of governance reforms and the operational management of the GPP:(Cost \$1.04 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Unsatisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Unsatisfactory	● Moderately Satisfactory
Overall Risk Rating	● High	● Moderate

Implementation Status and Key Decisions

Following the decision of the Multi- Donor Trust Fund Steering Committee to reduce the scope of the project, the project has been restructured and the project activities substantially changed. The project amount has also been reduced from US\$14 million to US\$5 million to reflect the reduced



scope. Project activities now focus on capacity building on financial management, procurement, monitoring and evaluation and project management. There is significant impetus in project implementation and progress towards achievement of the objectives. In the last six months, the project has supported several activities that are beginning to show results. Progress in implementation of activities in each component is shown below:

Component 1: Strengthening Capacity for Management of Public Resources: Progress in this component is moderately satisfactory. The project has initiated several training activities as part of the new focus on building the capacity of public officials in the Merged Areas. To improve procurement performance, the project has supported the training of Procurement and Contract Management for officials serving in merged areas. The KP Procurement Regulatory Authority has recently undertaken training of 59 government officials involved in procurement from all the six newly merged districts of the former FATA. Secondly, to improve capacity for financial management in the merged districts, the project is supporting the expansion of Integrated Financial Management Information System (IFMIS) to the districts. Support includes provision of IT equipment, provisions for establishment/ renovation of offices and training on IFMIS. Thirdly, the project in collaboration with the other sister GPP projects has supported the roll out of the PFM accreditation program in which staff from KP and Balochistan undertook a month-long training until August 5, 2019. Finally, plans are at an advanced stage to initiate the training of Drawing and Disbursement Officers and establishment internal audit function in the Merged Areas.

Component 2: Improving Public Investment Management and Service Delivery: Progress in this component is moderately satisfactory. Following the reduction of scope of this component, and the focusing of this component in capacity building for planning and improvements in service delivery, the project has supported trainings in project management and in monitoring and evaluation. Altogether a total of 75 government officials including 24 women have participated in training on Gender Mainstreaming, Project Management and Monitoring and Evaluation, in collaboration with local institutions. Training for the first batch of 25 participants on Planning will commence during the last week of September 2019. The project is also supporting citizen engagement and accountability for service delivery with support for expansion of the Right to Service Commission presence in the Merged Areas. The project has provided human resource support and equipment to support monitoring of service delivery in all the merged districts.

Component 3: Ensuring Effective Support for the Coordination of Governance Reforms and the Operational Management of the Project: There have been moderately satisfactory progress in project management. The government has appointed a civil servant as a project coordinator; all key project staff (FM, procurement, and M&E) are in place and continue to perform satisfactorily. Government counterparts and the project team meet regularly to discuss project performance and follow up actions.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● High	● High	● High
Macroeconomic	● Substantial	● Substantial	● Substantial
Sector Strategies and Policies	● Substantial	● Substantial	● Substantial
Technical Design of Project or Program	● Moderate	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	● High	● High	● High
Fiduciary	● High	● High	● High
Environment and Social	● Low	● Low	● Moderate
Stakeholders	● Moderate	● Substantial	● Substantial
Other	● High	● High	● High
Overall	● Substantial	● High	● Moderate

Results



PDO Indicators by Objectives / Outcomes

Strengthening Capacity for Management of Public Resources				
▶Staff of Merged Areas Secretariat reporting improvements in on-job performance after participating in training (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	75.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020

Improving Capacity for Public Investment Management and Accountability for Service Delivery				
▶Public assets in the Merged Areas that are geo-tagged (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	20.00	75.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▶Complaints from citizens of Merged Areas not resolved within stipulated timelines for services under the RTS Act (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	10.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020

Overall Comments

Five PDO indicators have been deleted because both the project scope and PDO have significantly changed because of the merger of FATA into the wider KP Province. A new PDO has been introduced and new PDO indicators added. To sustain project momentum and progress towards achievement of PDO the indicators will be tracked quarterly and reported in the ISR. The new indicators will be reflected in an updated ISR once the restructuring process is completed.

Intermediate Results Indicators by Components

Strengthening Capacity for Management of Public Resources				
▶Internal audits conducted (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.00	5.00	10.00
Date	30-Jun-2016	14-Dec-2018	28-Jun-2019	30-Jun-2020



▶Provincial Government employees in Merged Areas who completed Procurement training (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	30.00	60.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▲of which are women (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	30.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▶Provincial Government employees in Merged Areas who completed, at least, the certificate level of the PFM accreditation program (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	60.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▲of which are women (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	30.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▶Districts in Merged Areas submitting monthly Budget Execution Reports to FD, within 45 days of end of quarter (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020

Improving public investment management and service delivery				
▶Provincial Government employees in Merged Areas who completed Monitoring and Evaluation training (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	75.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
▲of which are women (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	30.00



Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Districts in Merged Areas where Integration of geotagged data into GIS Decision Support System completed (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Citizens reporting satisfaction with notified services under the RTS Act (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	75.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Provincial Government employees in Merged Areas who completed sectoral planning training (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	50.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Provincial Government employees in Merged Areas who completed Project Management training (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	30.00	75.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Provincial Government employees from Merged Areas who have participated in gender awareness sessions (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	25.00	100.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020
►Citizens registered in IGRS to give feedback on government services (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	1,000.00
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020

Ensuring effective support for the coordination of governance reforms and the operational management of the GPP

►Progress Report no later than 45 days after end of reporting period (Yes/No, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	--	No	Yes
Date	30-Jun-2016	--	28-Jun-2019	30-Jun-2020

Overall Comments

Several PDO and Intermediate indicators have either been deleted, revised or added to reflect the revised core project activities.

There are several new indicators because the program scope has changed substantially to reflect the context after the merger in 2018.

The Result Framework has maintained the four years in the result framework, and assumed that baseline year is 2016 for all indicators including new ones.

The new indicators will be reflected in an updated ISR once the restructuring process is completed.

Data on Financial Performance

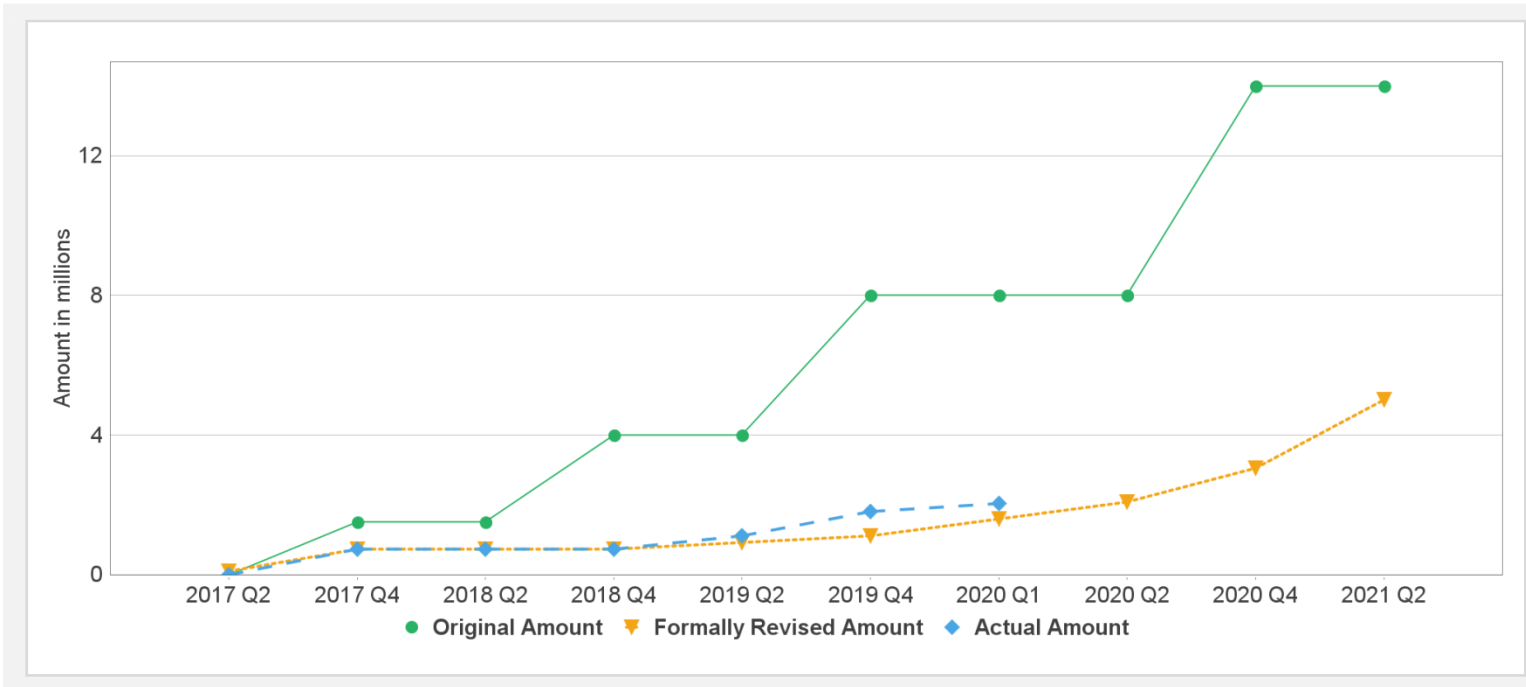
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P156412	TF-A3301	Effective	USD	14.00	14.00	0.00	2.04	11.96	15%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P156412	TF-A3301	Effective	18-Jan-2017	18-Jan-2017	23-Feb-2017	30-Jun-2020	30-Jun-2020

Cumulative Disbursements



Restructuring History

Level 2 Approved on 27-Jun-2019

Related Project(s)

There are no related projects.